
STATE OF MARYLAND
BOARD OF PUBLIC WORKS
GOVERNOR'S RECEPTION ROOM, SECOND FLOOR, STATE HOUSE
ANNAPOLIS, MARYLAND

January 3, 2018
10:12 a.m.

PRESENT

HONORABLE LARRY HOGAN,
Governor

HONORABLE NANCY KOPP,
Treasurer

HONORABLE PETER FRANCHOT
Comptroller

SHEILA C. MCDONALD
Secretary, Board of Public Works

ELLINGTON CHURCHILL
Secretary, Department of General Services

DAVID BRINKLEY
Secretary, Department of Budget and Management

PETE RAHN
Secretary, Department of Transportation

MARK BELTON
Secretary, Department of Natural Resources

MICHAEL LEAHY
Acting Secretary, Department of Information Technology

JIMMY RHEE
Special Secretary, Governor's Office of Minority Affairs

MISSY HODGES
Recording Secretary, Board of Public Works

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CONTENTS

Subject	Agenda	Witness	Page
Recognition of CHART		Governor Hogan	4
SEC Agenda	SEC	Sheila McDonald	12
Garrett County Timber Sale	DNR 8A, p. 17	Mark Belton	13
Powerball Power Cruise Licensing Contract	DBM 1-S, p. 19	David Brinkley Gordon Medenica	15
USM Agenda	USM	Joe Evans	18
Headway Management Software Service	DoIT 4-IT, p. 48	Michael Leahy Joe Sedital Kevin Quinn	19
DOT Agenda	DOT	Pete Rahn	23
DGS Agenda	DGS	Ellington Churchill	25

PROCEEDINGS

GOVERNOR HOGAN: Good morning.

ALL: Good morning.

GOVERNOR HOGAN: Welcome to the Board of Public Works.

Happy New Year to all of you. I hope everyone is well rested and you had a great holiday. And we're ready to get back to work.

I'm excited that we're getting 2018 off the ground. We're going to have a great year. I'm looking forward to having our friends in the Legislature back in town next week. It's been kind of lonely around here for nine months. So we're looking forward to having them back in town with us.

I want to just start out by saying it's been a great three years. It's been an honor to work with the Comptroller and the Treasurer and I think together we've really been looking out for the taxpayers. And it's been a great working relationship and I'm looking forward to having that continue for 2018.

This morning we're going to begin by recognizing a big milestone for the State Highway Administration. Last month CHART, which is the Coordinated Highways Action Response Team, marked its one millionth assist on Maryland roads. And CHART provides 24/7 operations across the State, managing incidents and monitoring traffic trends and flows. And over the past 27 years, CHART has helped approximately 635,000 motorists and responded to

over 365,000 traffic incidents. CHART is one of the longest standing motorist assistance programs in the country and it truly is a national model for other states. So I want to thank the men and women of the CHART program who have joined us here this morning, along with Secretary Rahn, SHA Administrator Slater, and the entire Maryland Department of Transportation for being an excellent example of our customer service promise. And I can tell you that the men and women of CHART are out there in the late of night, in the heat of summer, in the freezing cold, which we've seen a little bit of, in the rain and in the snow, which we're going to get some this afternoon, by the way, if you haven't been paying attention. But they are out there on our highways helping our citizens, whether it's just with a gallon of gas or a flat tire or assisting them with an accident.

So let, I just want to give them all, if they could all stand up and we'll give them a big round of applause.

(Applause.)

GOVERNOR HOGAN: And now I'm going to turn the floor over to my colleagues for any profound New Year comments. Maybe we'll start with you. It doesn't have to be profound, but --

TREASURER KOPP: I was going to say, yeah, you stumped me and I --

(Laughter.)

TREASURER KOPP: Just a personal word to follow up. By coincidence, I got a call from somebody in our area two weeks ago about who said, I have to tell you something about the highway, what happened to me on the highway. And I thought, oh no, here's another one.

(Laughter.)

TREASURER KOPP: And she said, no, that she had had a problem with her car, she looked up and these people were walking towards her. And she wasn't sure what to do. And then she recognized they had some sort of insignia on. Well, it was CHART. And they couldn't have been more helpful and more supportive and more calming to somebody who was about to get really in distress. And so I just want to add that personal thanks, just from somebody in the neighborhood.

Governor, I do want to point out, not to reopen an old fight, but there are several schools in Baltimore City which have to be closed right now because of the cold and my understanding is that some of those were slated for improvement but the money went into or there was concern the money had to go into air conditioning instead. And I am sure that we all regret all aspects of weather that impair the ability to learn or to teach. My only point is that I think that we have to focus a little more broadly on the status of the buildings and everything we can do to make those buildings better and not just focus on one thing and inadvertently, unintendedly, cause a problem in another area. And I

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just, it is something that I think we can't let pass without noticing. This is extraordinary cold and would affect almost any school. But these are schools where it affected people so badly that they had to close the schools. Just a cautionary word for the New Year.

GOVERNOR HOGAN: Let me just --

TREASURER KOPP: And with that, let me say I, it's been a pleasure. I mean, really, I think not to be too Kumbaya but I think we --

GOVERNOR HOGAN: Kumbaya?

TREASURER KOPP: Yeah --

(Laughter.)

TREASURER KOPP: It's an old word --

GOVERNOR HOGAN: Kumbaya. Well, before we get to Kumbaya let me just --

(Laughter.)

GOVERNOR HOGAN: -- let me just say that we've put billions of dollars into the Baltimore City school system and 21st Century Schools, which we're building them through the Stadium Authority. And they got record funding --

TREASURER KOPP: That's right.

GOVERNOR HOGAN: -- three years in a row in both school construction and operating costs. We spend \$18,000 per year per student there.

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And we're all for making the improvements to all of the schools and building new schools, which is why we've record funded them.

TREASURER KOPP: Right.

GOVERNOR HOGAN: And we don't think kids should be sweating to death in un-air-conditioned classrooms or freezing to death --

TREASURER KOPP: Exactly.

GOVERNOR HOGAN: -- in schools. So we agree 100 percent.
Mr. Comptroller?

COMPTROLLER FRANCHOT: Yes, thank you, Governor. And thank you, Treasurer. And I hope everyone had a very joyous holiday season and I'd like to wish everyone a very Happy New Year. Sincerely. I'm looking forward to another productive and collaborative year with my colleagues on the Board. And the Treasurer and the Governor I think are simply outstanding representatives of the public. And I'm honored to be part of the responsibilities that we serve the people. And I'm very honored to represent all of you.

If I could, I would like to, Governor, just mention that there are a lot of people who are waiting to learn about how the newly enacted federal tax law will impact Marylanders and our State's revenues. And as we have seen in recent weeks, well I had a comment, I thought it was a very sloppy procedure as far as the tax reform bill itself. Obviously it was highly partisan and it has produced legislation that has frankly resulted in a lot of confusion and anxiety

among tax professionals, state and local governments, and taxpayers across our country, not just in Maryland.

My office has been working overtime for weeks with consultants, with our experts, with our colleagues in the executive branch and the legislative branch to unpack the full impact of this tax reform package on our State and we intend to, doing that in order to provide facts to the policy makers and Maryland families. And those facts will be a comprehensive analysis on the winners and losers, I guess is the way you would describe it. And it will be released in a few weeks. Mr. Andy Schaufele and his team of experts and the Bureau of Revenue Estimates are working, as I said, with all their colleagues to produce this. And hopefully it will be helpful to the Legislature and to the executive branch in this situation which has caused a lot of frankly back and forth already in the State. And I'm hopeful that we can steady the boat a little bit as far as what direction the State should be going in.

And Governor, if I could pivot for a second to discuss another important issue to both policy makers and our citizens, next week my agency in partnership and collaboration with several departments of the executive branch, the Office of the Attorney General, in addition to nonprofit organizations, we're all taking part in the first ever Protect Older Americans from Financial Exploitation Week. It's frankly kind of a gimmick to draw attention to something that goes on all the time. It is a week-long public awareness program with the

goal of highlighting the alarming levels of fraud, theft, and other financial schemes that target Maryland's vulnerable elderly population. Representatives from my agency and our partner organizations will be visiting senior centers and retirement homes to provide valuable information to Maryland seniors about these growingly sophisticated scams and ways to avoid being victimized by financial predators. And those of you that have elderly members of your family, please do not take this lightly. They are all the time being contacted by phone and mail and ads and, oh, it's just incomprehensible how predatory a lot of these financial thieves are. And it doesn't hurt to check in a couple of times a week to make sure that the checkbook is not being taken down from the shelf too often. Because it's rampant, that's all I can say. But to learn more about the initiative, please visit protectweek.org.

Governor, thank you again for your kind words about the CHART program. And Treasurer Kopp, your constituent's personal observation. Thank goodness we have them. They look terrific. Yes, it's not just cold weather where they save lives, frankly. Save lives, frankly. Thank you. Are we going to get a picture with them?

GOVERNOR HOGAN: That's what I was going to say. I'm going to go off script. It's not in here. But I want to get a picture with --

COMPTROLLER FRANCHOT: Yeah.

GOVERNOR HOGAN: -- the whole team from CHART. Come up here with all of us, if you could. Then they've got to get back to work.

(Laughter.)

TREASURER KOPP: It seemed to me a lost photo opp.

MR. RAHN: Thanks, guys.

GOVERNOR HOGAN: Thank you very much. We appreciate it. Thank you. We appreciate your hard work.

COMPTROLLER FRANCHOT: Congratulations.

GOVERNOR HOGAN: We've got to get, let's get some guys on this side.

Thank you very much for your work out there.

COMPTROLLER FRANCHOT: Yeah, thank you. Can I say something about air conditioning? No, I'm not going to bring it up. Thank you. I will, I will defer. Or --

MR. RAHN: Governor, could I just say thank you very much for the recognition of our CHART folks, who actually really enjoy their job. It's some of the highest job satisfaction within our department because they know they are out helping people. We invited the one millionth Marylander to come and be recognized as well. And that person had run out of gas and they said they didn't want all their friends to know that they --

(Laughter.)

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MR. RAHN: -- had managed to achieve that.

GOVERNOR HOGAN: Thank you, guys. If they have the highest job satisfaction, I'm wondering, do you have any openings?

(Laughter.)

GOVERNOR HOGAN: It sounds like a pretty good job. If you want to help people on the roads.

Not to make light of your comment, because I think it's very important that we're focusing on vulnerable older people and helping them avoid being the victims of financial scams, but I thought you were talking about the three of us and the start of the legislative session.

(Laughter.)

GOVERNOR HOGAN: Taking the checkbook every two weeks, making sure we're not wasting money here at the Board of Public Works. But we're going to go ahead and get started with the Secretary's Agenda.

SECRETARY MCDONALD: Good morning, Governor, Madam Treasurer, and Mr. Comptroller. We have six items on the Secretary's Agenda. There is one report of an emergency procurement.

GOVERNOR HOGAN: Any questions on the Secretary's Agenda?

COMPTROLLER FRANCHOT: Move approval.

GOVERNOR HOGAN: There you go.

SECRETARY MCDONALD: Thank you.

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GOVERNOR HOGAN: It passes three-oh. We'll move on to DNR Real Property.

MR. BELTON: Good morning, Governor.

GOVERNOR HOGAN: Mr. Secretary, Happy New Year.

MR. BELTON: Happy New Year to you.

GOVERNOR HOGAN: You've got a little extra growth from the last time I saw you.

MR. BELTON: It's a natural resource I'm trying to cultivate.

(Laughter.)

GOVERNOR HOGAN: You've been out in the woods with bears, or --

MR. BELTON: I have, actually. Good morning, Governor, Mr. Comptroller, Madam Treasurer. For the record, I'm Mark Belton, the Secretary of the Maryland Department of Natural Resources, and we have nine items on our Real Property Agenda for your approval this morning.

GOVERNOR HOGAN: Any questions on DNR Real Property?

TREASURER KOPP: Governor, just a quick one on 8A, the timber sale.

MR. BELTON: Yes?

TREASURER KOPP: This is a generic question. When you look at the timber sales or other things that you do with your woodlands, do you factor in the impact on the carbon cycle and --

MR. BELTON: We haven't been doing so much of that on the carbon cycle. We follow very closely the international certifications for sustainable forestry, which don't have a lot of that involved in it to this point.

TREASURER KOPP: Yeah.

MR. BELTON: But you make a good, good suggestion.

TREASURER KOPP: Well I know from our mutual discussions that the commission, I think if there were some way to just factor it in.

MR. BELTON: Yeah.

TREASURER KOPP: I'm not saying you would do anything differently than you are doing at all.

MR. BELTON: No, that's a great point. We should look at that as well.

TREASURER KOPP: But you may want to go plant some, or you know.

MR. BELTON: Thank you for that suggestion.

GOVERNOR HOGAN: Very good. Any other questions? Any other questions on the Real Property? Motion?

COMPTROLLER FRANCHOT: Move approval.

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GOVERNOR HOGAN: Second? Three-nothing. We're going to move on the Department of Budget and Management. Secretary Brinkley, you've been busy preparing budgets, getting ready?

MR. BRINKLEY: Very busy.

GOVERNOR HOGAN: Okay.

MR. BRINKLEY: Governor, Mr. Comptroller, Madam Treasurer, for the record, David Brinkley, the Secretary of Budget and Management. We have brought seven items today for your consideration. Item 4-S has been revised. And I have people here to address any questions or concerns you might have.

GOVERNOR HOGAN: Questions on DBM?

TREASURER KOPP: I have a question on 1-S, the Lottery, the Powerball.

MR. BRINKLEY: Gordon Medenica, possibly Robert Howells also.

TREASURER KOPP: Sorry. I have no issue with this, really, but a question. We always get on this the cost and yet I assume you're doing this because it's an investment and you expect a return higher than the cost?

MR. MEDENICA: Absolutely. And this is a national promotion. And with the national games, Powerball and Mega Millions, clearly it's difficult to advertise nationally but to do a national promotion has been very effective.

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We've done this before. We did it last year. It was very popular. I think we had over 880,000 entries into the promotion and it's a great way to promote the brand. And obviously nothing replaces the big jackpots and right now Powerball is at 440 and Mega is at 418. So this is an all-time record for both of the national games to be at such a level. So obviously the results tend to be very volatile with the jackpot levels but this is a way to promote the game when maybe the jackpots aren't at that level.

TREASURER KOPP: So do you actually have an estimated general net impact in mind when you look at whether these are good investments or not?

MR. MEDENICA: It --

TREASURER KOPP: Or are you just doing what all the other guys are doing?

MR. MEDENICA: It's, you know, typically in the advertising area, and again we have a very limited advertising budget --

TREASURER KOPP: Right.

MR. MEDENICA: -- our sense is that the payoff is about one in five. So for every dollar you spend in advertising, you return five dollars in profit. Not just sales, but in profit. For promotional activities like this it's harder to quantify that precisely. But the sense is that these things that build a brand, that build the brand awareness, are all very useful. Again, Powerball last year was

about a \$100 million business for us, which means that our profitability was probably something in the \$40 million range. So we think it's money well spent on the brand. But the bulk of our spending is really in the instant ticket category -

TREASURER KOPP: Yeah.

MR. MEDENICA: -- not with the jackpot games.

TREASURER KOPP: Right. This question has arisen because somebody raised the question of do we really want to spend \$200,000 on this? And my response was I'm sure that we get significantly more than \$200,000 back.

MR. MEDENICA: Absolutely. Absolutely. And again, we have 21 other states --

TREASURER KOPP: And they said how do you know? And I said, I really don't.

MR. MEDENICA: -- participating in this particular promotion. And again, because of our experience a year ago, and we got some metrics, by the way, from the experience a year ago that reinforced the notion that this was worth doing again.

TREASURER KOPP: That would be interesting.

MR. MEDENICA: Yeah.

TREASURER KOPP: Thank you.

GOVERNOR HOGAN: Gordon, I just have one question. With the Powerball at \$460 million today, did you bring a machine with you? Because like everybody here probably would buy a ticket --

MR. MEDENICA: I'm sure we can locate a retailer for you very quickly.

GOVERNOR HOGAN: All right. Thank you very much. Any other DBM questions?

MR. MEDENICA: Thank you.

COMPTROLLER FRANCHOT: Move approval.

GOVERNOR HOGAN: Second? Three-nothing on DBM. We're moving pretty quickly. This is a nice start to the year. We're going to go to the University System. Good morning.

MR. EVANS: Good morning. Joe Evans, representing the University System of Maryland. We have four items on the Agenda. We are withdrawing Item 2-CBP. We're here to answer any questions.

GOVERNOR HOGAN: Mr. Evans, I just have a question. The last, at our last meeting we postponed a decision and are waiting for an answer back from the University. Are you still working on it? I'm surprised that's not on the Agenda for today. But is that going to be something you're going to get back to us on?

MR. EVANS: I would have to check with them to see where they are on that.

GOVERNOR HOGAN: Okay.

MR. EVANS: I mean, everybody was off last week so --

GOVERNOR HOGAN: I got you. Yeah.

MR. EVANS: -- it was --

GOVERNOR HOGAN: Makes sense. Okay. Any questions on University?

COMPTROLLER FRANCHOT: Move approval.

GOVERNOR HOGAN: Second?

TREASURER KOPP: Second.

GOVERNOR HOGAN: Three-nothing. We're moving on to Information Technology.

MR. EVANS: Thank you.

MR. LEAHY: Good morning, Governor, Madam Treasurer, Mr. Comptroller. For the record, I'm Michael Leahy, Acting Secretary of Information Technology. Today we have four items on the Agenda and I have agency representatives available to answer your questions.

GOVERNOR HOGAN: Any questions on DoIT?

TREASURER KOPP: Governor, I have, actually of you, I think. Number four, which is the highway management software, which sounds terrific.

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But one of the complaints we've had, or I've had, for years is that we buy solutions and we back in to being prisoners of hardware manufacturers, basically. And this looks like a significant step away from that.

MR. LEAHY: Yes.

TREASURER KOPP: Is this, can we look at this model for the other things we do?

MR. LEAHY: Well I think the simple answer is yes. Over this past year there have been a number of contracts that have been procured under DoIT's authority where we specifically culled out vendors' ability to either implement their proprietary software or specific hardware. So I think this will become more of the norm. And this is one of several examples of a way to approach that.

TREASURER KOPP: That's great.

GOVERNOR HOGAN: Great.

TREASURER KOPP: Congratulations.

GOVERNOR HOGAN: Motion?

COMPTROLLER FRANCHOT: Could I just ask a question, since the subject came up? Are we asking the taxpayers to pay for a duplicative service here? Isn't there already a system?

MR. LEAHY: Well I would ask the folks from MTA to come forward. My simple answer is I don't believe that's the case.

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MR. SEDITAL: Good morning. For the record, my name is Joseph Sedital. I'm the Deputy Director of Procurement at the MTA. To answer your question, Mr. Comptroller, no, we are not getting duplicative service. Right now we have a CAD/AVL system that only allows us to see our buses every five to ten minutes and even then we're looking at maybe a 50 percent amount of the buses that we're able to see at any one time. What this service provides is full real time for all of our buses and it is not duplicative because when BUS USA comes along in two years, this is merely a bridge contract, we'll be able to shift over to the BUS USA real time system.

COMPTROLLER FRANCHOT: Okay. And what's going on generally with the on-time performance of MTA buses? Is it declining in performance? Improving in performance? Not sure?

GOVERNOR HOGAN: I think they have the MTA Administrator

--

COMPTROLLER FRANCHOT: Great. Terrific.

MR. QUINN: Good morning.

COMPTROLLER FRANCHOT: Yeah. Sorry, I didn't see you there.

MR. QUINN: Good morning, Mr. Comptroller, Mr. Governor, Madam Treasurer. My name is Kevin Quinn. I'm the Administrator of MDOT MTA and happy to be here with you today with this exciting project. MTA, you

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know, as you know we launched BaltimoreLink back in June with some really historic achievements for trains in Baltimore, including things like five and a half miles of dedicated lanes for the first time ever in Baltimore City, things like transit signal priority, and introduction of high frequency transit. And so we're focused a lot on, on that high frequency transit, being sure that buses are coming regularly. We've seen some great improvements in that. And really just overnight, just with changing the system upside down, an antiquated system that hadn't been looked at in 40, 50, 60 years, we were able to see some pretty good on-time improvements, around nine to ten percent, pretty immediately. And we're continuing to grow that in this sort of fantastic project that's going to allow us to increase that even more.

COMPTROLLER FRANCHOT: Excellent. And the new system we're voting on now will be in place when?

MR. QUINN: In just a, in just a few months.

COMPTROLLER FRANCHOT: Just a few months?

MR. QUINN: Yes. This is a very quick installation. And for the first time ever, our riders will have access to real time to see on a map exactly where their bus is and with a predictive algorithm that swiftly provides exactly when that bus is going to arrive at their stop.

COMPTROLLER FRANCHOT: Excellent. Congratulations.

GOVERNOR HOGAN: Thank you, Mr. Quinn.

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MR. QUINN: Okay. Thank you.

GOVERNOR HOGAN: I appreciate it. Any other questions on --

COMPTROLLER FRANCHOT: Move approval.

GOVERNOR HOGAN: Second? Three-nothing. And we've been talking transportation but now we're going to move to the Transportation Agenda. Mr. Secretary, I know we're going to get some snow today and potentially serious accumulation on the Lower Shore. I know that SHA, Mr. Slater, and your team is ready.

MR. RAHN: We are ready.

GOVERNOR HOGAN: Good.

MR. RAHN: We are ready. We're looking on the Eastern Shore of potentially six to eight inches. So that's a lot of snow. Potentially, depending upon the path, maybe one inch here in Annapolis is sort of what we're thinking. So but if it will take the path that's predicted, we're prepared to handle it very well.

COMPTROLLER FRANCHOT: Well if you get one snowflake in Montgomery County, we panic so --

TREASURER KOPP: Yeah.

(Laughter.)

MR. RAHN: I've noticed that. That's --

TREASURER KOPP: -- one snowflake --

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MR. RAHN: One of our -- yeah.

GOVERNOR HOGAN: I think there's more than one snowflake in Montgomery County.

(Laughter.)

(Applause.)

COMPTROLLER FRANCHOT: As I was saying, Kumbaya.

(Laughter.)

GOVERNOR HOGAN: Sorry, Mr. Secretary.

MR. RAHN: Good morning, Governor, Madam Treasurer, and Mr. Comptroller. For the record, my name is Pete Rahn. I'm the Secretary of the Maryland Department of Transportation. Today MDOT is presenting nine items and we are going to withdraw Item 5-EP-MOD, is being withdrawn. And I'm prepared to answer any questions or have staff here if it's more detailed.

GOVERNOR HOGAN: Very good. Any questions for Transportation.

COMPTROLLER FRANCHOT: Move approval.

GOVERNOR HOGAN: Any questions, Madam Treasurer, on Transportation?

TREASURER KOPP: Well, I did on five. But look forward to seeing it again.

MR. RAHN: Yes. You will see it again.

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GOVERNOR HOGAN: Is there a motion on the Transportation Agenda?

COMPTROLLER FRANCHOT: Move approval.

GOVERNOR HOGAN: Second?

TREASURER KOPP: Second.

GOVERNOR HOGAN: Three-nothing. We're going to move on to the Department of General Services.

MR. CHURCHILL: Good morning, Governor, Madam Treasurer, and Mr. Comptroller. For the record, I'm Ellington Churchill, Secretary for the Department of General Services. The department has nine items on our Agenda, including one supplemental. And we are withdrawing Item 4. We're able to answer your questions.

GOVERNOR HOGAN: Questions on DGS? Motion?

COMPTROLLER FRANCHOT: Move approval.

GOVERNOR HOGAN: Second? Three-nothing on DGS. Just before we close out, Secretary Belton, I just wanted to mention I know that we've got a couple of islands that are frozen in and you've got your ice breakers out there clearing through --

MR. BELTON: We do. Sir, we have four out.

GOVERNOR HOGAN: -- so we can get to Smith Island, and what other islands are we working on?

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MR. BELTON: Well Smith Island in particular. I have daily runs out there with the *Tawes* and we have three other vessels that we use for ice breaking stationed in the Cambridge/Oxford area, at the Kent Narrows, and then one here in Annapolis as well. So we're ready to handle any, or the freezing that's going to occur here over the next several days.

GOVERNOR HOGAN: Well and I understand yesterday we made the decision to get the fuel boats out there before this weather.

MR. BELTON: Yes, sir.

GOVERNOR HOGAN: Which I think is helping keep people warmer. So thank you --

MR. BELTON: They left Crisfield this morning at six.

GOVERNOR HOGAN: -- for the efforts --

MR. BELTON: Yes, sir.

GOVERNOR HOGAN: -- of your team on that. We've got to keep those channels open.

TREASURER KOPP: Could I just, partially because the State Treasurer's Office has the State insurance within its purview, but also just out of curiosity. I assume you are constantly, Mr. Secretary of DGS, scanning what's happening with the cold water? We've got a lot of old pipes, a lot of, and I assume you've got people feeding information in to you. But if there's anything we can do to support it and make sure that the least harm is done.

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MR. CHURCHILL: Well I want to thank you for that question and statement. Yes, we receive a daily briefing as to where all of our State buildings are in terms of response to heat, being prepared for the upcoming weather events. And I will also promote that General Services has a new work order management system that we are rolling out to all of the State in terms of if there is an issue that any of our employees see, they can go ahead and go online and note that so it goes into our central plant to administer a response. So that's something that is new for General Services and we're planning to use the data that comes from the direct response from employees to help us manage our systems for the future.

TREASURER KOPP: It occurs to me because just in my neighborhood, which the Comptroller knows is a little hilly, and some older houses, we've had three water main breaks in the last two days. And WSSC gets on it very quickly but it's a serious situation. So I assume we're looking out for that. It can't only be --

GOVERNOR HOGAN: No. It's not just a conspiracy against you and the Comptroller, I don't think. It's a problem that we've having across the State. All right. Well thank you all very much. This concludes the Board of Public Works. Happy New Year, everybody. I look forward to working with you.

(Whereupon, at 10:40 a.m., the meeting was concluded.)